

# GENDER PAY GAP REPORT

2021





*“Our people are our most important and valued asset. We want to be an employer of choice and believe that attracting, retaining and developing the best, most talented individuals, regardless of gender, is key to the future success of our business.”*



*Josie Welburn, UK Finance Director*

Leviat's leadership team is committed to fostering a culture that promotes inclusivity and equality of opportunity for all, within a respectful, supportive workplace that values the contribution that both women and men make.

We encourage career progression and endeavour to reward people fairly based on experience, behaviour and performance.

These principles form the basis of our approach to pay equality and this report outlines the ongoing actions we are taking to address any differences.

The gender pay gap is the difference in the average pay and bonuses between men and women across a business.

UK gender pay reporting legislation requires businesses with 250 or more employees to publish annual calculations showing any pay gap between male and female employees against the following parameters:

- Gender pay gap (mean and median)
- Gender bonus gap (mean and median)
- Proportion of men and women receiving bonuses
- Proportion of men and women in each quartile of the organisation's pay structure

This report refers to the annual calculations for Ancon Ltd trading as Leviat.

Our median gender pay gap of 6% is considerably better than the reported UK median gender pay gap of 15.4%\*. However, we acknowledge the need to continue to tackle imbalance, as Leviat's mean gender pay gap is 3.7% this year.

At the time of this report, women represented 23% of our total employee population. The diversity of our workforce reflects wider issues within the manufacturing and engineering sector, regarding the representation and attraction of women, particularly into technical, operational and STEM (Science, Technology, Engineering and Maths) roles.

We will continue to work within our industry, with government and with other bodies to recruit and develop women within our sector and narrow gender pay differences.

In this report, we outline the steps we are taking to close this gap and create a more diverse workplace.

\* Source: Office of National Statistics



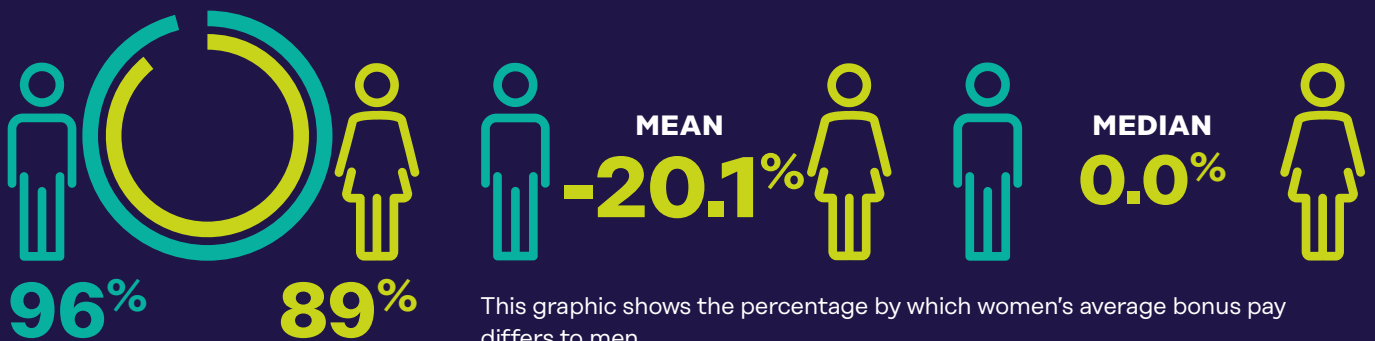
# OUR GENDER PAY STATISTICS

## HOURLY PAY



This graphic shows the percentage by which women's average hourly pay differs to men.

## BONUS PAYMENTS

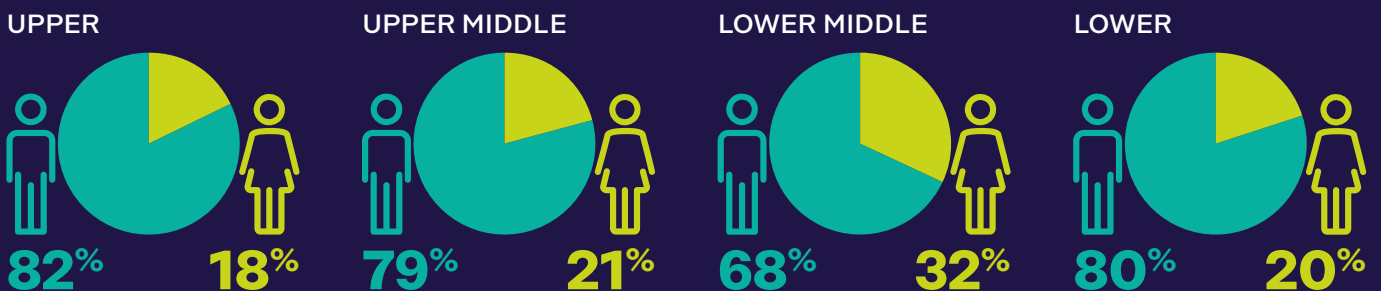


The proportion of men and women receiving a bonus.

This graphic shows the percentage by which women's average bonus pay differs to men.

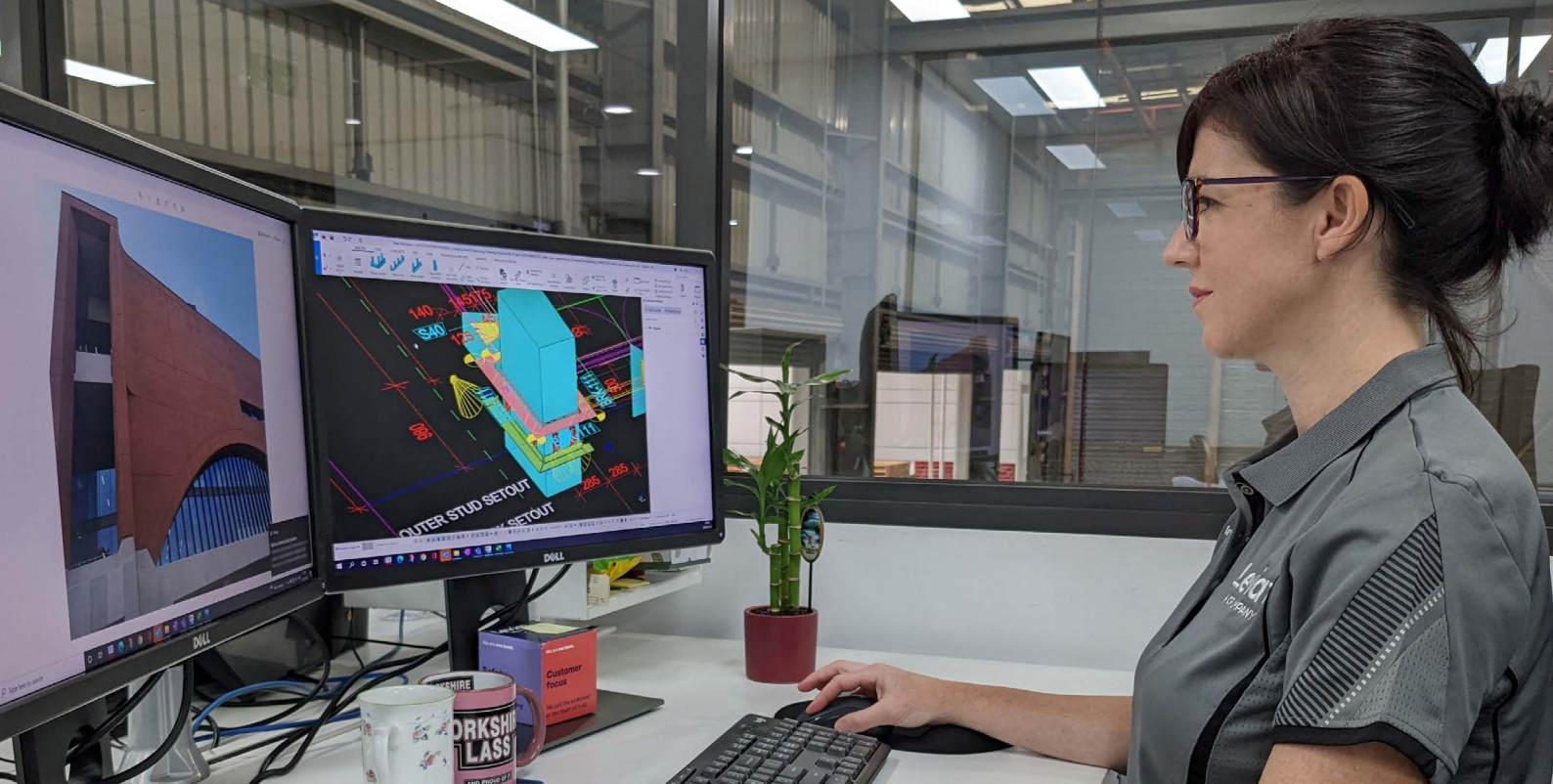
Due to the impact of Covid on 2020 results, the majority of employees were paid a goodwill bonus. The only employees not receiving a bonus payment in the year were those whose employment start date made them ineligible. The higher mean bonuses for women reflects the fact that we have a large number of male employees, and relatively few female, in factory-based roles where bonus does not represent a significant proportion of total pay.

## PAY QUARTILES



These quartiles are calculated by splitting the entire workforce into four equal bands based on hourly pay from the highest (upper) to the lowest (lower). Here we show the percentage of men and women who sit in each band.

Pay level figures published here are based on the mean (average) and the median (middle number) based on a payroll 'snapshot' taken on 5 April 2021. The pay gap is the difference between the hourly pay received by women and men.



## OUR FINDINGS

The main differentials in gender pay can be explained by the fact that we currently have fewer female than male employees. At the time of this report, women represented 23% of our total employee population. This reflects challenges with diversity within the manufacturing and engineering industry.

Our mean gender pay gap is 3.7% and our median gender pay gap is slightly higher at 6%. This is because the sub-population of females above the mid-point include a number of females in very senior roles that increase the mean, hence the lower mean pay gap.

## OUR ACTIONS

Leviat is committed to operating an inclusive working environment where individuals are recruited, developed and rewarded free from discrimination.

Better analysis of the data we capture will further improve our approach to understanding trends and putting measures in place to recruit more people from diverse backgrounds.

We take a gender-neutral approach to recruitment at all levels and roles, and focus on the suitability of the candidate for the job. Our training and development initiatives ensure that whatever your role at Leviat, you will have the opportunity to build an outstanding career with us.

We are doing more to promote our existing flexible and agile working culture, ensuring we encourage a family-friendly work environment.

We are engaging with industry and public bodies to improve perceptions of the manufacturing and engineering industry and encourage potential employees - both male and female - to view our sector as an aspirational career choice, particularly in technical, operational, and STEM (Science, Technology, Engineering and Maths) roles.

A handwritten signature in blue ink, appearing to read 'Rune Magnusson', is positioned above the name of the signatory.

Rune Magnusson, Managing Director, Europe West & APAC

The content of this report is accurate and in line with government reporting requirements.

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